MARS

MARS COCOA SUPPLY CHAIN DISCLOSURE

TIER 1 Supplier List 2024

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MARS COCOA SUPPLY CHAIN DISCLOSURE - TIER 1 Suppliers 2024

Mars is one of the largest buyers of cocoa around the world. Depending on annual demand, we source between 350,000 to 400,000 metric tons of cocoa annually from countries including Brazil, Cameroon, Côte d'Ivoire, Colombia, Dominican Republic, Ecuador, Ghana, Indonesia, Mexico, Nigeria, Papua New Guinea, Peru, Philippines, and Vietnam with the majority coming from Côte d'Ivoire, Ghana and Ecuador.

In 2018, Mars launched its Responsibly Sourced Cocoa Program with the aim to have the volume of cocoa purchased by our suppliers under our Responsibly Sourced Cocoa program be equivalent to the volume of cocoa ingredients we use to manufacture our products in 2025. Over the past six years, we have significantly increased the annual volume of cocoa that our suppliers have purchased through this program. Because Mars suppliers use the mass balance method in purchasing, processing, shipping and storing cocoa used in the ingredients of Mars products, the chocolate or other cocoa ingredients that we use in a specific product may not be made from cocoa purchased through the Responsibly Sourced Cocoa Program or cocoa produced, delivered and sold in compliance with the Mars Responsibly Sourced Cocoa Specification. Read more about Responsibly Sourced Cocoa on the next page.

Below are the Tier 1 suppliers providing cocoa and chocolate products to Mars:

Mars Tier 1 Suppliers

Barry Callebaut	Clasen Quality Chocolate	Guan Chong	ofi
Blommer Chocolate Company	ECOM Agroindustrial Corporation Ltd	JB Cocoa	Rizek Cacao S.A.S.
Cargill, Incorporated	Fuchs & Hoffman	Kennemer Foods International	Touton, SA
PPC GRYF S.A.	General Cocoa Company	Mars Indonesia	Unigrà S.r.I

We continue to work with our suppliers and progress toward our aim to source the equivalent of our annual global cocoa requirements from the farms participating in the Responsibly Sourced Cocoa Program by 2025 and aim for that volume to be traceable from the farm to the first point of purchase by our suppliers. As of December 31, 2024, we concluded that out of the cocoa purchased by our suppliers in 2024*:

- 95% is traceable to country of origin via our Tier 1 direct suppliers.
- 85% is traceable to Tier 2 farmer group
- 79% is traceable to Tier 3 farm level polygons from first point of purchase by our suppliers (which means the farmer organization, or other group from whom our suppliers purchase cocoa).

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Country of origin, farmer groups and supplier volumes fluctuate regularly. This information is based on reports from suppliers and agreements with suppliers.

* This excludes cocoa ingredients used by licensees who are authorized to manufacture and sell products under one of our brands and cocoa ingredients used by businesses that we acquired within the prior 2 years.

What is the Responsibly Sourced Cocoa Program?

When we refer to "Responsibly Sourced Cocoa", we mean cocoa that has been produced, delivered and sold in compliance with the Mars Responsibly Sourced Cocoa Specification. This specification requires, among other things, that suppliers of cocoa have:

- Third-Party Verification: Independent third-party auditors review the cocoa supply chains of
 the suppliers and their farming organizations participating in the Responsibly Sourced Cocoa
 Program to determine whether they meet the certification standards of Rainforest Alliance,
 Fairtrade or another certification body approved by Mars or comply with the Responsibly
 Sourced Cocoa Specification.
- CLMRS: For high-risk origins in West Africa, suppliers must implement child labor monitoring and remediation systems (CLMRS) for any at-risk households of farmers who are participating in the Responsibly Sourced Cocoa Program.
- Polygon Mapping: Suppliers must polygon map the entire perimeter of the farms participating in the Responsibly Sourced Cocoa Program using GPS coordinates and be able to trace the cocoa produced on those farms to the first point of purchase of the cocoa by the suppliers.

At Mars, we recognize that the global cocoa supply chain faces many complex and interconnected risks and challenges, especially in regions of West Africa. Although Mars does not own or operate any cocoa farms in West Africa, it does purchase cocoa sourced from all over the world, including West Africa. Mars is making investments in various programs with the goal of helping to combat the risks of human rights abuses, climate change and threats to forests, among other things. Ultimately, no one actor can combat these risks alone—lasting progress will depend on collective action from governments, corporations, NGOs, and all stakeholders in the cocoa industry.

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